



# **IN CASE OF EMERGENCY**

The Military's Role in  
the Pandemic & Future Crises

**Oct 25-28, 2021**



## conference partners

Four partner organizations — the Centre for International and Defence Policy at Queen's University, the Canadian Army Doctrine and Training Centre, the Strategic Studies Institute of the U.S. Army War College, and NATO Defense College — have been working together for over a decade to bring together academics and practitioners from around the world to explore important security and defence themes. KCIS, through its annual conference and curated digital content, informs debate and advances knowledge in the field of international security and defence, providing in-depth analysis, with perspectives from universities, government, the armed forces, NGOs, and the private sector.



## event sponsors





# IN CASE OF EMERGENCY

## The Military's Role in the Pandemic & Future Crises

From 2020 to the present, national armed forces from all over the world have been called upon to support civilian authorities in the fight to defeat COVID-19. In addition to responding domestically, the military has also adapted the conduct of its operations abroad. As the vaccines continue to be rolled out (unevenly across regions), it is time to take stock of the pandemic from the perspective of Western armed forces.

KCIS 2021 will incorporate lessons learned to strengthen national emergency resilience moving forward. This conference also provides an opportunity to reassess allied threat assessments, asking which vulnerabilities have been made more salient by this global crisis.

Day 1

Oct. 25th, 2021

**1100 Welcome Remarks and Introductions**

**Dr. Stéfanie von Hlatky**

*Director, Centre for International and Defence Policy [CIDP]*

**MC – LTC Chad Pillai**

*US Army Visiting Defence Fellow, CIDP*

**1115 Opening Keynote: Adapting Training, Operations and Partnerships**

*introduction by Dr. Stéfanie von Hlatky, Director, CIDP*

**General Wayne Eyre, CMM, MSC, CD**

*Acting Chief of the Defence Staff, Canadian Armed Forces*

**1215 Panel 1: The Pandemic as a Lesson in Military Adaptions**

This panel examines how the military has adapted to the pandemic and how this will alter planning to conduct future domestic operations. In particular, strengthening national emergency resilience moving forward will require improved government-military & public-private response.

**Professor William G. Braun III** (Panel Chair)

*Strategic Studies Institute [SSI], US Army War College*

**Brigadier-General Krista Brodie**

*Vice President of Logistics and Operations for Public Health Agency of Canada / Commander of Military Personnel Generation Group (MPGG), Canadian Armed Forces*

**Professor Nate Freier**

*Associate Professor of National Security Studies, Strategic Studies Institute (SSI)*

**Mr. Harold 'Quin' Lucie**

*Strategy, Policy and Plans - Infrastructure, Risk and Resilience Department of Homeland Security*

**1330 End of Day 1**

Day 2

Oct. 26th, 2021

**1100 Welcome and Introductions**

**Dr. Thierry Tardy**

*Director of Research Division, NATO Defense College*

**MC– Col. Trevor Teller**

*Canadian Army Visiting Defence Fellow, CIDP*

*Guest Speakers*

**1110 Stress Tested: The COVID-19 Pandemic and Canadian National Security**

*Introduction by: Dr. Carol Evans, Director, SSI, US Army War College (USAWC)*

**Dr. Leah West**

*Assistant Professor of International Affairs at the Norman Paterson School of International Affairs, Carleton University*

**Dr. Thomas Juneau**

*Associate Professor at the University of Ottawa's Graduate School of Public and International Affairs*

**Dr. Amarnath Amarasingam**

*Assistant Professor in the School of Religion, and the Department of Political Studies, Queen's University*

**1200 Panel 2: Allied Experiences and Coordinated Responses**

What changes are we anticipating from allies and partners, based on their experiences with employing national armed forces for pandemic response?

**Dr. Stéfanie von Hlatky** (Panel Chair)

*Director, CIDP*

**Major-General Michel-Henri St-Louis**

*Acting Commander of the Army, Canadian Armed Forces*

**Ms. Elisabeth Braw**

*Senior Fellow, American Enterprise Institute (AEI)*

**Mr. Timothy Lannan**

*Head, Euro-Atlantic Disaster Response Coordination Centre, NATO*

**Dr. Bethan Greener**

*Associate Professor, School of People, Environment and Planning, Massey University, NZ*

**1330 End of Day 2**

Day 3

Oct. 27th, 2021

**1100 Welcome and Introductions**

**Professor William G. Braun III,**  
*Strategic Studies Institute (SSI), US Army War College*

**MC – LTC Chad Pillai**  
*US Army Visiting Defence Fellow, CIDP*

**1115 Guest Speaker**

*introduction by Howard Coombs, CIDP Deputy Director*

**Rear Admiral (Ret'd) John Polowczyk**  
*Managing Director at EY*

**1215 Panel 3: Landforce Implications**

What changes in structure, equipment, and training are necessary to contribute to national resiliency and response missions in the future?

**Colonel Tod Strickland** (Panel Chair)  
*Commandant, Canadian Army Command and Staff College*

**Dr. Yoonkap Lim**  
*Professor at the Peacekeeping Center, National Defense University, Nonsan Korea*

**Dr. Michael Lynch**  
*Research Historian and Assistant Professor at the U.S. Army Heritage and Education Center, US Army War College*

**Major-General Michael Wright**  
*Commander, Canadian Forces Intelligence Command (CFINTCOM)*

**1330 End of Day 3**

Day 4

Oct. 28th, 2021

**1100 Welcome and Introductions**

**Colonel Tod Strickland**

*Commandant, Canadian Army Command and Staff College*

**MC– Col. Trevor Teller**

*Canadian Army Visiting Defence Fellow, CIDP*

**1105 Panel 4: Updating Allied Threat Assessments**

Have adversarial and cooperative relationships been altered? How have international operations adapted – will human security be further emphasized? Has the pandemic revealed new vulnerabilities?

**Dr. Thierry Tardy** (Panel Chair)

*Director of Research Division, NATO Defense College*

**Ms. Fenella McGerty**

*Senior Fellow for Defence Economics, International Institute for Strategic Studies (IISS)*

**Ms. Tania Latici**

*Policy Officer, Security and Defence Policy, European External Action Service*

**Dr. Jean-Christophe Boucher**

*Assistant Professor, School of Public Policy and Department of Political Science, University of Calgary*

**1220 Closing Keynote**

*introduction by BGen. Mark Campbell, Commander CADTC*

**Lieutenant-General Olivier Rittimann**

*Commandant, NATO Defense College*

**1315 Closing Remarks**

**Dr. Carol Evans**

*Director, SSI, US Army War College (USAWC)*

**1330 End of Day 4**

# Biographies



## Dr. Amarnath Amarasingam

*Queen's University*

Amarnath Amarasingam is an Assistant Professor in the School of Religion, and is cross-appointed to the Department of Political Studies, at Queen's University in Ontario, Canada. He is also a Senior Research Fellow at the Institute for Strategic Dialogue and an Associate Fellow at the International Centre for the Study of Radicalisation. His research interests are in terrorism, radicalization and extremism, online communities, diaspora politics, post-war reconstruction, and the sociology of religion.

He is the author of *Pain, Pride, and Politics: Sri Lankan Tamil Activism in Canada* (2015), and the co-editor of *Sri Lanka: The Struggle for Peace in the Aftermath of War* (2016). He has also written several peer-reviewed articles and book chapters, has presented papers at over 100 national and international conferences, and has written for *The New York Times*, *The Monkey Case*, *The Washington Post*, *CNN*, *Politico*, *The Atlantic*, and *Foreign Affairs*. He has been interviewed on *CNN*, *PBS Newshour*, *CBC*, *BBC*, and a variety of other media outlets. He tweets at @AmarAmarasingam



## Dr. Jean-Christophe Boucher

*Assistant Professor, School of Public Policy and Department of Political Science, University of Calgary*

Jean-Christophe Boucher is an Assistant Professor at the School of Public Policy and Department of Political Science at the University of Calgary. Dr. Boucher is a co-lead of the Canadian Network on Information and Security, funded by the Department of National Defence. He is also a director of research in civil-military relations at the Canadian Defence and Security Network funded by the Social Science and Humanities Research Council.

His COVID research is funded by Alberta Innovates. Dr. Boucher is a fellow at the Canadian Global Affairs Institute; a research Fellow at the Centre for the Study of Security and Development at Dalhousie University; Senior Fellow at the Centre interuniversitaire de recherche sur les relations internationales du Canada et du Québec. He holds a BA in History from the University of Ottawa, a MA in Philosophy from the Université de Montréal and a PhD in Political Science from Université Laval.

He specializes in international relations, with an emphasis on Canadian foreign and defence policies, international security, and methodology. He is the author, with Kim Richard Nossal, of *The Politics of War: Canada's Mission in Afghanistan, 2001-14* (UBC Press, 2017) and of many peer reviewed chapters. He has published in academic journals *Journal of Politics*, *International Journal*, *Études Internationales*, *American Review of Canadian Studies*.



## Prof. William Braun III

*Professor of Practice Strategic Studies Institute [SSI], US Army War College*

Professor "Trey" Braun is a Professor of Practice with the Strategic Studies Institute (SSI), U.S. Army War College (USAWC), a position he has held for 8-years. Professor Braun's research agenda includes national strategy and policy analysis, land forces employment, senior military leadership, and military-society relations. He last deployed as the Director, CJ-7 (Force Integration, Training, and Education Directorate), Combined Security Transition Command-Afghanistan (CSTC-A).

His 30-year Army career included multiple tactical aviation and planner assignments at Division and Corps, and multiple force management assignments on the Army staff, U.S. Army Training and Doctrine Command (TRADOC), and the U.S. Army Recruiting Command.

Professor Braun holds a Bachelor of Arts degree from Alfred University and master's degrees from the USAWC (Strategic Studies), School of Advanced Military Science (Military Art & Science), and Webster University (Business).





### **Ms. Elisabeth Braw**

*Senior Fellow, American Enterprise Institute (AEI)*

Elisabeth Braw is a senior fellow at the American Enterprise Institute (AEI), where she focuses on defence against greyzone threats. She is also a columnist with Foreign Policy, where she writes on national security and the globalised economy.

Before joining AEI, Elisabeth was a senior research fellow at RUSI, whose Modern Deterrence project she led. Prior to that, she worked at Control Risks, a global risk consultancy. Elisabeth is also a member of the steering committee of the Aurora Forum (the UK-Nordic-Baltic leader conference), a member of the UK National Preparedness Commission and an associate fellow at the European Leadership Network.

Elisabeth started her career as a journalist, reporting for Newsweek, the Christian Science Monitor and the international Metro group of newspapers, among others. She regularly writes op-eds, including for the Financial Times, Politico, the Frankfurter Allgemeine Zeitung (writing in German) and the Wall Street Journal. She is also the author of *God's Spies*, about the Stasi (Eerdmans, 2019) and *The Defender's Dilemma* (September 2021).

Elisabeth attended university in Germany, graduating with a Magister Artium in political science and German literature.



### **B-Gen Krista Brodie**

*Vice President of Logistics and Operations for Public Health Agency of Canada / Commander of Military Personnel Generation Group (MPGG), Canadian Armed Forces*

In the humble tradition of military families, I spent the summers of my youth traversing Canada in the backseat of a station-wagon, reading comic books, and instigating countless refrains of “Are we there yet? Are we having fun yet?”

Born under prairie skies, and raised with a deep affinity for the West Coast and for travel the world over, I joined the Regular Force in 1989 following a year in the Naval Reserve, graduated from Royal Roads Military College (RRMC), and was commissioned under the Regular Officer Training Program. I have commanded platoons, a company, and a battalion in the Canadian Army; a Formation in the Canadian Joint Operations Command.

I have held key staff appointments as a tactical, operational, and strategic logistician.

I have qualified as an aerial delivery specialist, a static-line and military free-fall parachutist, and earned American jump wings on exercise with the 2nd Battalion of the 75th Ranger Regiment (U.S.) I've deployed to Croatia, Bosnia, and Afghanistan; served with NATO and the United Nations; joined the domestic battle against floods, ice storms, forest fires, and pandemic.

I have grown up in a learning organization, a student and practitioner of leadership and literature, of history and humanity, of character and culture, of tactics and tenacity, of science and strategy and global supply chains.

I have been a professor and a paratrooper, a parent and a partner, I am also a public speaker, and a passionate advocate for People Operations.

I currently find myself the Commander of the Military Personnel Generation Group (MPGG), leading a tireless and talented team at the heart of the CAF's recruiting and individual training enterprise.

With the support of my spouse, Dr. Dennis Filipis, and our large shaggy dog, we are raising three school-aged children. In these persistent pandemic times, our home is particularly chaotic. We yearn for the return of days spent driving to and from sporting activities.

I am never quite sure when I have arrived, but I am quite sure that I am having fun.



## **Brigadier-General Mark E.K. Campbell, CD**

*Canadian Armed Forces*

Brigadier-General Mark Campbell joined 4th Battalion, The Royal Canadian Regiment, as a Private in Stratford, Ontario in 1981. He commissioned in 1987, ultimately commanding the Battalion from December 2002 to June 2005. While with 4 RCR he deployed on OP RECUPERATION (1998 Ice Storm) as a Company Commander and commanded 31 Light Infantry Battalion, a composite battalion that participated in brigade and area-level collective training.

In June 2005, BGen Campbell was posted to the Canadian Land Forces Command and Staff College. He spent two years as Directing Staff on the Primary Reserve Army Operations Course, and then completed a two year exchange with the United States Army Reserve, teaching on the Command and General Staff Course. Upon return to Canada, he assumed the position of Deputy Commander, 31 Canadian Brigade Group.

He was promoted Colonel in September 2010, commanding 31 Canadian Brigade Group until August 2012. BGen Campbell was then posted to Land Force Central Area Headquarters in Toronto as Assistant Chief of Staff (Support). In August 2014, BGen Campbell was posted to Army Headquarters and was appointed the Associate Director of the Canadian Army Land Warfare Centre. In August 2016 BGen Campbell was promoted to his current rank and was appointed Deputy Commander of 4th Canadian Division and in July 2019 he assumed his current position as Deputy Commander Reserve, Canadian Army Doctrine and Training Centre in Kingston, Ontario.

BGen Campbell resides in London, Ontario and is married with two adult daughters. He has worked at General Dynamics Land Systems Canada since 1992, currently working as a Program Manager. In his spare time, BGen Campbell is an avid and very amateur photographer.



## **Dr. Howard Coombs**

*CIDP Deputy Director. Associate Professor, RMC*

DR. HOWARD G. COOMBS retired from full-time duty with the Canadian Armed Forces in 2003 and transferred to the Canadian Army Reserve, where he continues to serve on a part-time basis. He is currently assigned to the staff of the Chief of Reserves, in Ottawa, as a Strategic Advisor, in the rank of Colonel. From 1976-1979 Coombs was member of 2415 Gonzaga Royal Canadian Army Cadet Corps in St. John's, Newfoundland. Since enrolling in the CAF in 1979, Coombs has had the privilege of command from platoon to brigade, as well as held a variety of staff and training positions. His command experience includes service with the 1st and 2nd Battalions, The Royal Canadian Regiment, 3 Commando, Canadian Airborne Regiment, Princess of Wales' Own Regiment, and 33 Canadian Brigade Group. His current regimental affiliation is the PWOR. He is a graduate of the Canadian Forces Staff School, Canadian Land Force Command and Staff College, United States Army Command and General Staff College, and the US Army School of Advanced Military Studies, which awarded his Master's degree. Coombs received his PhD in military history from Queen's University in Kingston, Ontario and is currently an Associate Professor of History at the Royal Military College of Canada.

Coombs has operational deployments to the former Yugoslavia (Croatia 1994-1995, and Bosnia-Herzegovina 1998) and Afghanistan (2004) as a military officer. In addition, he deployed with Joint Task Force Afghanistan from September 2010 to July 2011 as a civilian advisor to the Task Force Commander. He has received both the Canadian Forces Medallion for Distinguished Service and the Order of Military Merit. Moreover, he has been awarded the US Army Basic Parachutist qualification, US National Infantry Association Order of St. Maurice, and is a US Army Master Strategist (6Z). His research interests are Canadian professional military education, in addition to Canadian military operations and training since the Cold War.

From February to July 2020 Coombs was at the Research Division of the NATO Defense College in Rome as the first Canadian Mobilising Insights in Defense and Security Program (MINDS) Fellow.



### **Dr. Carol Evans**

*Director, SSI, US Army War College (USAWC)*

Dr. Carol V. Evans is Director of the Strategic Studies Institute and the USAWC Press at the US Army War College in Carlisle, Pennsylvania. Her areas of specialization are geoeconomics, intelligence, and international security. She has served as Advisor to the Director of Central Intelligence, Technical Advisor to the National Ground Intelligence Center, Department of the Army, and as Advisor to the Defense Science Board, OSD. Prior to joining the USAWC, Dr. Evans was Senior Program Manager, National Security Global Business Division, with Battelle Memorial Institute. Dr. Evans' operational experience includes deployments with the US Navy Third Fleet, US Pacific Fleet. Dr. Evans has held a variety of faculty and research positions: Georgetown University's School of Foreign Service, the University of California, Berkeley, Harvard University, Washington University, St. Louis, and at the Brookings Institution. She holds an MSc and a Ph.D. degree from the London School of Economics. She is a life member on the Council on Foreign Relations.



### **General Wayne Eyre, CMM, MSC, CD**

*A-CDS, Canadian Armed Forces*

Gen Eyre grew up on a farm near Wadena, Saskatchewan, and spent his high school years in Medicine Hat, Alberta. He joined Army Cadets at age 12 and has been in uniform ever since. Gen Eyre attended Royal Roads Military College (RRMC) Victoria and Royal Military College of Canada (RMC) Kingston. Upon commissioning in 1988 he joined Second Battalion, Princess Patricia's Canadian Light Infantry, and has had the great privilege of spending the majority of his career in command or deputy command positions, including commanding 3rd Battalion PPCLI, 2 Canadian Mechanized Brigade Group, 3rd Canadian Division and Joint Task Force West, Deputy Commanding General –Operations for XVIII (US) Airborne Corps, Deputy Commander Military Personnel Command, Deputy Commander United Nations Command in Korea, and for a short time Commander of Military Personnel Command. He became Commander Canadian Army on 20 August 2019 and was appointed as Acting Chief of the Defence Staff on 24 February 2021.

Operationally, Gen Eyre has commanded a rifle platoon with the United Nations Force in Cyprus; 2PPCLI's Reconnaissance Platoon with the UN Protection Force in Croatia (including the MedakPocket); a rifle company in Bosnia with NATO's Stabilization Force; the Canadian Operational Mentor and Liaison Team in Kandahar, Afghanistan advising 1-205 Afghan National Army Brigade in combat; as the Commanding General of NATO Training Mission –Afghanistan, where he oversaw the force generation, institutional training, and professional development of the Afghan National Security Forces; and as the first non-U.S. Deputy Commander of United Nations Command Korea in its 69 year history, and as such is the most senior Canadian officer ever permanently stationed in the Asia Pacific region. Among various domestic operations, he was the military liaison to the Government of Manitoba for the 1997 floods, commanded a company fighting the 1998 BC forest fires, commanded the Task Force that secured the 2010 G8 Summit, and commanded the military response to both the 2015 Saskatchewan wildfires and the 2016 Fort McMurray evacuation. As a staff officer, Gen Eyre has served with the Royal Winnipeg Rifles, Land Force Western Area Headquarters, in the Directorate of Defence Analysis at NDHQ, and as the J3 of Canadian Expeditionary Force Command. He is a graduate of the U.S. Army

Special Forces Qualification Course, the U.S. Marine Corps Command and Staff College, the U.S. Marine Corps School of Advanced Warfighting, and the U.S. Army War College. He holds a Bachelor of Science and three Masters Degrees (Military Studies, Operational Studies and Strategic Studies). His decorations include the Order of Military Merit in the rank of Commander, the Meritorious Service Cross, the Commander-in-Chief Unit Commendation, the Chief of Defence Staff Commendation, the Order of National Security Merit from South Korea and was three times awarded the U.S. Legion of Merit, including at the rank of Commander.



### **Prof. Nate Freier**

*Associate Professor of National Security Studies, Strategic Studies Institute (SSI)*

Nathan Freier is strategy and risk professional as an Associate Professor of National Security Studies with the United States Army War College's (USAWC) Strategic Studies Institute (SSI). His areas of expertise are defense and military strategy and policy development, strategic planning, net and risk assessment, strategic forecasting, and international security futures. Among other issues, he recently completed work on “pacing threats” to the US homeland, He also persistently co-leads study efforts on INDOPACOM-related threats, strategy, concepts, plans, and risk most recently resulting in publication of the 2020 report “An Army Transformed: INDOPACOM Hypercompetition and U.S. Army Theater Design.” In addition, to an “Army Transformed”, Mr. Freier’s Indo-Pacific work has yielded multiple working papers and analysis pieces through 2020-2021. This includes two major unpublished DoD-sponsored works on China-Taiwan and the US-Japan alliance and US Indian Ocean Strategy. Previously, Mr. Freier was the project director and principal author two high-impact DoD-sponsored USAWC research efforts. The first was 2016’s “Outplayed: Regaining Strategic Initiative in the Gray Zone.” The second was 2017’s “At Our Own Peril: DoD Risk Assessment in a Post-Primacy World.” Mr. Freier is a former career military officer, Army strategist, and Washington DC think tank analyst. Mr. Freier is a veteran of numerous strategy development and strategic planning efforts at Headquarters, Department of the Army; the Office of the Secretary of Defense; and two senior-level military staffs in Iraq. He is widely published on defense and national security issues and has consistently been a source of expert advice for the national security, defense, and military communities of interest and practice.

He holds a Bachelor of Science and three Masters Degrees (Military Studies, Operational Studies and Strategic Studies). His decorations include the Order of Military Merit in the rank of Commander, the Meritorious Service Cross, the Commander-in-Chief Unit Commendation, the Chief of Defence Staff Commendation, the Order of National Security Merit from South Korea and was three times awarded the U.S. Legion of Merit, including at the rank of Commander.



### **Dr. Bethan Greener**

*Doctoral Mentor Supervisor. Associate Professor, School of People, Environment and Planning*

Beth Greener is an Associate Professor in Politics and IR. She has published three books and numerous articles and chapters on international security topics such as police-military interactions in peace operations, liberal democracies and the use of force, gender and security, counter-terrorism and human trafficking responses, and international policing. AP Greener is currently New Zealand’s ASEAN Regional Forum’s Eminent Expert Representative, has been a member of the UN Police Division’s International Policing Advisory Council, is a guest lecturer at the NZDF Command and Staff College, and regularly engages in a range of Track II and Track 1.5 diplomatic events across the Asia Pacific Region. She is the Massey University lead for the three-year ‘Rebalancing Army’ project that is currently underway in partnership with the New Zealand Army.



### **Dr. Stéfanie von Hlatky**

*Director, CIDP. Associate Professor, Political Studies*

Stéfanie von Hlatky is Director of the Centre for International and Defence Policy (2020; 2013-2017) at Queen's University and an associate professor in the Dept of Political Studies. Her research focuses on NATO, armed forces, military interventions, and defence policy.

She received her Ph.D. in Political Science from Université de Montréal in 2010, where she was also Executive Director for the Centre for International Peace and Security Studies. She’s held positions at Georgetown University, the Woodrow Wilson International Center for Scholars, Dartmouth College, ETH Zurich and was a Fulbright Visiting Research Chair at the University of Southern California’s Centre for Public Diplomacy in 2016.

She has published in the Canadian Journal of Political Science, the Canadian Foreign Policy Journal, Contemporary Security Policy, International Journal, the Journal of Global Security Studies, European Security, Asian Security, as well as the Journal of Transatlantic Studies. *more...*

...She has published a monograph with Oxford University Press titled *American Allies in Times of War: The Great Asymmetry* (2013) and four edited volumes, including *The Future of US Extended Deterrence* (co-edited with Andreas Wenger), Georgetown University Press (2015) and *Countering Violent Extremism and Terrorism: Assessing Domestic and International Strategies*, McGill-Queen's University Press (2020).

Stéphanie von Hlatky is the founder of Women in International Security-Canada, the Honorary Lieutenant-Colonel at the Princess of Wales' Own Regiment and the co-host of the security and defence podcast *Battle Rhythm*. She has received grants and awards from NATO, the Canadian Department of National Defence, the Social Sciences and Humanities Research Council of Canada, Public Safety, the Government of Ontario's Ministry of Research and Innovation and Fulbright Canada.



### **Dr. Thomas Juneau**

*CIPS - UOttawa*

Thomas Juneau is associate professor at the University of Ottawa's Graduate School of Public and International Affairs. His research focuses on the Middle East, in particular Iran and Yemen, on the role of intelligence in national security and foreign policy making, on Canadian foreign and defence policy, and on international relations theory. He is a non-resident fellow with the Sanaa Center for Strategic Studies. From 2003 until 2014, he worked with Canada's Department of National Defence, mostly as a policy analyst covering the Middle East. He tweets @thomasjuneau.



### **Mr. Timothy Lannan**

*Head, Euro-Atlantic Disaster Response Coordination Centre, NATO - Operations Division*

Timothy (Tim) Lannan joined the International Staff at NATO Headquarters in Brussels, Belgium in 2007 where he is the Head of the Euro Atlantic Disaster Response Coordination Centre.

He is a proud veteran of the Canadian Armed Forces, from where he retired as a Senior Officer, having served 15 years domestically and 8 years internationally deployed, including to hostile environments. Tim is a graduate of the Royal Military College of Canada, and the United States Naval Postgraduate School where he earned a Masters of Science degree in Defense Analysis in the fields of Special Operations and Low-Intensity Conflict.

Published works include, "Strategy-To-Tasks: A Link Between Canadian National Security Policy and Canadian Special Operation Forces' Tasks", his article published in the Canadian Military Journal, "Interagency-Coordination Within the National Security Community: Improving the Response to Terrorism", and a chapter in *Force of Choice: Special Operations for Canada* entitled, "Towards Canadian Doctrine." In September this year, Tim was awarded the NATO Meritorious Service Medal following his deployment to Kabul, Afghanistan where he supported the evacuation of NATO affiliated Afghans and their families.

Outside of his professional commitment, he is devoted to a wife and three children.



### **Ms. Tania Latici**

*Policy Officer, Security and Defence Policy, European External Action Service*

Tania Laçi is a Policy Officer at the European External Action Service, working on security and defence policy and strategy. In parallel, she is an Associate Fellow with the Egmont Royal Institute for International Relations, a Non-Resident Fellow in the Transatlantic Leadership Program at the Center for European Policy Analysis (CEPA), a Member of Women in International Security Brussels, and an Associate Expert at the New Strategy Center.

She is also doing a part-time PhD on transatlantic defence cooperation at the University of Ghent and with the European Security and Defence College. Distinctions include being a Young Leader at GLOBSEC, at the Warsaw Security Forum, and at GMF, as well as a Transatlantic Denton Fellow at CEPA. In 2020, she was appointed by Secretary General Stoltenberg to co-coordinate the NATO Young Leaders advisory body to assist the NATO2030 strategic reflection process. Past work experiences include European Parliamentary Research Service - the in-house think tank of the European Parliament and the NATO Parliamentary Assembly, among others.



## **Dr. Yoonkap Lim**

*Professor, Korean National Defense University*

Professor Yoonkap ‘Kristopher’ LIM is currently serving at Peacekeeping Center, National Defense University, Nonsan Korea.

Professor Lim graduated from the Korean Military Academy in 1987 and was commissioned as an Infantry officer. He was assigned to the 2nd Battalion, 11th Regiment, 1st ID from 1992 to 1994 and performed duty as a company commander. Following company command, he was assigned to United Nation Military Observer Group in India and Pakistan in 1996 as a military observer. After a tour in UN mission, he was assigned to Battalion S-3, 217th regiment, 52nd ID in 1997. He then attended the Korean Army College in 1999 and immediately upon graduation from the Army college, Professor Lim went to the U.S. to study at the US Army Command and General Staff College. After returning to Korea, he took command of the 125th Mechanized Battalion, 26th ID from 2004-2006. Following this command, he served as a director of the Situation Room in the National Security Council, Presidential Office from 2006 to 2008. In 2016, after 33 year service, he retired from the Army. After retirement, he was contracted as the professor in 2016.

He also was trained TOT for POC in Malaysia, UNMEM in Finland in 2016, and as an exchanged instructor to Royal Thai POC in 2017, SWEDINT (Swedish PKO Center) in 2018 respectively. As a professor, he published on ‘International Conflict and Peacekeeping’ and many other topics. He also writes various articles and essays.

He is a distinguished honor graduate from the 1991 Infantry Advanced Officer’s Course and of the Joint Staff College in 2004. His awards and decorations include the Presidential Citation, UN Peacekeeping Service Medal, Defense Meritorious Service Medal, Jaegusang (given to the company commander in the Army). Professor Lim has a Bachelor of Arts from the Korean Military Academy and a Master of Science degree (Administration) from Central Michigan University and Master of Arts degree (International Studies) from Yonsei University.

Professor Lim and his wife Sunghee have two sons, Jay and Eric.



## **Mr. Harold ‘Quin’ Lucie**

*Senior Policy Analyst, DHS Office of Infrastructure, Risk & Resilience*

Quin Lucie joined the DHS Office of Strategy, Policy and Plans - Infrastructure, Risk and Resilience in September 2021. Previously, he had been a member of the Federal Emergency Management Agency (FEMA), Office of Chief Counsel, since 2006. Beginning in March 2020, he was detailed to the FEMA Supply Chain Stabilization (SC TF) and Defense Production Act Task Forces (DPA TF) when FEMA took over the Federal Government’s lead response to COVID-19. His SC TF duties included supervising the creation of a daily coordinating call with the Nation’s six major healthcare distributors, Grainger and 3M, and helping to stand up the National Resource Prioritization Cell providing modeling and decision-making support to the FEMA National Resource Coordination Center. He eventually became the longest serving member of the SC TF from FEMA demobilizing in September 2020. He ended his detail as the FEMA co-lead for supply distribution and industry expansion supporting the Strategic National Stockpile 2.0 and HHS. As part of his DPA TF duties, he spearheaded the creation of the second new DPA Voluntary Agreement in over 50 years, and his initial work upon joining the DPA TF directly led to the exercise of additional DPA activities by the President in late March.

From 2016-2017, Quin served as a Visiting Professor to the U.S. Army War College Center for Strategic Leadership and attended the Army Senior Leader Seminar. Previously, he served as an adjunct lecturer at George Washington University. He has published numerous journal articles and blog posts on Homeland Security and Emergency Management, including his article published in May 2019 in the Homeland Security Affairs Journal on national mobilization and civil defense authorities entitled How FEMA Could Lose America’s Next Great War. He also wrote the chapter on the National Response Framework (NRF) and National Incident Management System (NIMS) for the most recent version of the American Bar Association’s Homeland Security and Emergency Management Legal Guide for State and Local Governments. Quin received his Master’s Degree in Homeland Security Studies from the Center for Homeland Defense and Security at the Naval Postgraduate School, his undergraduate degree from Illinois State University, and his J.D. from Southern Illinois University. He is also a former Marine Corps Judge Advocate.



### **Dr. Michael Lynch**

*Senior Historian, Amercian Heritage and Education Centre, USAWC*

Dr. Michael E. Lynch is a research historian and assistant professor at the U.S. Army Heritage and Education Center, US Army War College in Carlisle, Pennsylvania. As a research historian, Dr. Lynch conducts and supervises research for senior Army leaders on contemporary issues to provide insight and historical context. He deployed to Iraq in 2017 to collect on the division headquarters during Operation Inherent Resolve. He holds a Ph.D. in History from Temple University, a Graduate Certificate in Public History from Shippensburg University, a Master of Arts in History from Virginia Commonwealth University, and a Bachelor of Arts in English from East Tennessee State University. Dr. Lynch is also a retired U.S. Army officer, and served at Fort Lee, VA; Fort Benning, GA; Fort Ord, CA; Fort Lewis, WA; Carlisle Barracks, PA, and Butzbach, Frankfurt, Schwetzingen, and Heidelberg Germany.

His book, *Edward M. Almond and the US Army: From the 92nd Infantry Division to X Corps* (University Press of Kentucky, 2019), was awarded the 2019 Distinguished Writing Award for Biography from the Army Historical Foundation. Dr. Lynch also contributed chapters to *Drawdown: The Liberty Dilemma* ed. Jason Warren (NYU Press, 2016) and *Black History of Shippensburg, Pennsylvania, 1860-1936* ed. Steven Burg (Shippensburg, PA: Shippensburg University Press, 2005).

Dr. Lynch is a two-time Ironman triathlete and active Scouter with Troop 173 at Carlisle Barracks. He lives in Boiling Springs, Pennsylvania, with his wife Machele, a former Army officer, who teaches math in middle school. His daughter, 1LT Catherine Lynch is an Engineer Officer at Fort Hood, Texas; daughter Elizabeth Lynch graduated from Penn State University and works in graphic design in the marketing industry; and son Cadet Joseph Lynch attends the University of Scranton and will become an Army nurse.



### **Ms. Fenella McGerty**

*Senior Fellow for Defence Economics, International Institute for Strategic Studies (IISS)*

Fenella McGerty is Senior Fellow for Defence Economics at the IISS. Before joining the IISS, Fenella worked at Jane's for over a decade leading the development of their defence economics portfolio. Fenella specialises in defence expenditure and procurement trends in Europe and MENA with further experience in wider defence industry analysis to include offset, mergers and acquisitions activity, programme developments and opportunities, strategic landscape and threat profiles. Fenella has also worked as a UK parliamentary researcher and holds a BSc in economics from the University of York and an MSc in economics from Birkbeck, University of London.



### **LTC Chad M. Pillai**

*U.S. Army Visiting Defence Fellow 2021-22*

Lieutenant Colonel Chad M. Pillai is an Army Strategist currently serving as the Deputy Director, Commander's Action Group (CAG) at U.S. Central Command (CENTCOM). Previously, he served as a Joint Strategic Planner in the CENTCOM Strategy, Plans, and Policy Directorate (J5), responsible for developing global, multilateral, and regional integrated campaign plans since September 2018. From 2014-2018, he served as the Deputy Director for Strategy, Plans, and Policy (J5) and Command Strategist for U.S. Special Operations Command – Central (SOCCENT), a Joint Sub-Unified Special Operations Command to CENTCOM and U.S. Special Operations Command (SOCOM).

From 2013-2014, Lieutenant Colonel Pillai served as a Concept Developer in the Army Capabilities and Integration Center (ARCIC), where he worked on Army's Force 2025 and Strategic Landpower Concepts. From June 2012-June 2013, Lieutenant Colonel Pillai served as a Strategic Advisor in the International Security Assistance Force in Afghanistan (ISAF) CAG for both General John Allen, USMC (Retired), and General Joseph Dunford, USMC (Retired). His primary responsibilities included U.S. and NATO Policy, Congressional Engagement, and Liaison to the Coalition Strategic Plans Directorate. From July 2011 – June 2012, Lieutenant Colonel Pillai served as a Speechwriter for General Raymond Odierno (Retired), the 38th Chief of Staff of the U.S. Army. From 2010-2011, Lieutenant Colonel Pillai's first strategic-level assignment as an Army Strategist was at Headquarters, Department of the Army War Plans Division. In 2011, Lieutenant Colonel Chad Pillai competed and successfully made it as a White House Fellowship National Finalists.



### **RADM (ret.) John Polowczyk**

*U.S Navy; Managing Director at EY*

Rear Admiral John Polowczyk served as the White House supply chain lead on the Coronavirus Task Force to help the United States meet medical supply demand at the height of the COVID-19 pandemic. In this role, he embedded within the U.S. Department of Health and Human Services to rapidly increase the supply and speed of delivery of medical items for frontline health care workers. Prior to that, he served as Director, Logistics Programs and Business Operations in the Office of the Chief of Naval Operations. He received numerous awards and medals throughout his more than 30 years with the U.S. Navy. He retired in 2020, and is currently a Managing Director at EY.



### **Lieutenant-General Olivier Rittiman**

*Commandant, NATO Defense College*

Lieutenant General Olivier Rittiman was born on 17th July 1961. A graduate of the Military Academy of Saint Cyr and the Army Engineer School, he chose to serve with the Foreign Legion. In 1984, he was posted to the 4th Foreign Legion Regiment as a platoon leader in charge of the basic instruction of new Legionnaires. In 1986, he joined the 6th Foreign Legion Engineer Regiment where he served as platoon leader and company commander. During these years, he was deployed on operations in Chad, Mayotte, Pakistan, Saudi Arabia and Iraq.

In 1992 he was selected as an instructor at the Military Academy, and in 1994, he was sent to the United States Army General Staff College in Fort Leavenworth, Kansas, and the Armed Forces Staff College in Norfolk, Virginia. Upon his return to France, he successfully completed the course of the Joint Defence College in Paris and, in 1996 returned to the 6th Foreign Legion Engineer Regiment – in charge of operations and training.

After an operational tour in the NATO-led Stabilization Force in Bosnia and Herzegovina (SFOR) in 1997, he was assigned in 1998 to Allied Forces North Headquarters in Brunssum, Netherlands, where he served in both the ‘Training and Exercises’ and ‘Policy and Concepts’ branches as the first French officer inserted within the NATO Command Structure, as a result of the implementation of the Combined Joint Task Force concept. There he worked in particular on the transformation of the Allied Command Europe Mobile Force Land brigade to a rapid reaction division level unit, a work that served as the foundation for the NATO Reaction Force (NRF) concept adopted a year later in 2002.

In 2001, he took command of the 1st Foreign Legion Engineer Regiment where he reorganized the operational preparation program to adapt to the foreseeable commitments of his units, of which the opening of the Afghan theatre in December 2001. Following a successful command, in 2003 he attended the Pakistani National Defence College in Islamabad and was then assigned to the French embassy as Defence Attaché. Following the October 2005 earthquake, he coordinated the arrival of the air component of the NRF provided by France, and the French medical and logistical units deployed during the following months.

At the end of his tour, in 2007, he was posted to the Joint Staff in Paris, as Chief of the NATO branch. When the French political authorities decided to return to full military participation in NATO, he took part in the negotiations leading to an increase in French military presence within the NATO Command structure.

Promoted to Brigadier General in 2010, he was assigned to Allied Force Command Heidelberg as Director Joint Coordination Centre in the Deployable Joint Staff Element. In this capacity, he was deployed to the International Security and Assistance Force (ISAF) from January 2011 to January 2012 as Chief of Operations, covering current operations, force generation and counter-Improvised Explosive Device (IED) issues, at a time when the force was over 100,000 strong. *more...*



...In 2012, he was assigned as French Deputy Military Representative (MILREP) to NATO Headquarters. Then in August 2015, he became the French National Military Representative to NATO's Allied Command Operations in Mons, Belgium, and some months later promoted to Major General in January 2016. There he participated to the definition of the French force package deployed in the Baltic States in the framework of the Enhanced Forward Presence concept.

On 1st September 2017, he was promoted to Lieutenant-General and appointed Chief of Staff at Joint Force Command Brunssum. He led this Headquarters in the preparation and the execution of the major exercise Trident Juncture 2018, the first reconnecting with a high intensity scenario under Article V.

On 1st July 2018, he becomes Vice Chief of Staff Supreme Headquarters Allied Powers Europe, position in which he more specifically dealt with Training and Exercises for Allied Command Operations and Partnerships. In March 2019, because of the likely exit of the United Kingdom from the European Union, he also became operation commander for the EU operation Althea in Bosnia and Herzegovina, a position previously occupied by the British Deputy SACEUR. In addition, during the sanitary crisis in March 2020, he also acted as the Allied Command Operation COVID 19 Task Force commander. Elected to this position by the NATO Military Committee in September 2019, Lieutenant General Rittimann assumed his current duties, as Commandant of the NATO Defense College in Rome, Italy, on 16th July 2020. Lieutenant General Olivier Rittimann is married to Claudine and they have five children.



### **Major-General M.-H. St-Louis, OMM, MSC, MSM, CD**

*Acting Commander, Canadian Army*

Major General (MGen) Michel-Henri St-Louis was born in Managua, Nicaragua and was commissioned as an infantry officer within the Royal 22e Régiment in 1992.

He arrived at Canadian Army Doctrine and Training Center (CADTC) after commanding Joint Task Force (JTF) IMPACT, Canada's largest deployed joint force that provides, from Kuwait, the national command and control node to the Canadian Armed Forces capacity building efforts in Iraq, Lebanon and Jordan. MGen St-Louis was appointed as Acting Commander Canadian Army on 19 April 2021.

Before commanding JTF-IMPACT, MGen St-Louis was appointed Deputy Commanding General for Operations of America's First Corps (US Army) at Joint Base Lewis-McChord, Washington State. Previously, he also had the privilege to command the 5e Groupe-brigade mécanisé du Canada in Valcartier (Québec). Through his service he has lived in Saint-Jean, Québec City, Oromocto, Ottawa, Toronto, Winnipeg, Washington, D.C., Washington State and now Kingston (Ontario). He has deployed on 6 different stability and combat missions, to such places as Srebrenica (Bosnia), Rastevic (Croatia), Zgon (Bosnia), Kabul and Kandahar (Afghanistan) and the Middle East.

He has attended the US CAPSTONE Leadership Program, followed seminars at the Near East South Asia Center for Strategic Studies (NDU) and the US Army War College. Graduated from the National War College (Washington, D.C., U.S.A.), the Canadian Forces College, the Collège Militaire Royal de Saint-Jean, the Royal Military College in Kingston, and the Canadian Army Command and Staff College. His three master degrees have focused on war, defence and strategy. He served at the operational level in the 1st Canadian Air Division. Served three times at the strategic level with the Director General of Strategic Planning, for the Canadian Armed Forces, within the Canadian Army Staff and with the Strategic Joint Staff.

MGen St-Louis was appointed Acting Commander Canadian Army in April 2021.



### **Dr. Thierry Tardy**

*Director of Research Division, NATO Defense College*

Thierry Tardy is Director of the Research Division at the NATO Defense College in Rome. Previously he held senior research and management positions at the EU Institute for Security Studies (EUISS) in Paris, the Geneva Centre for Security Policy (GCSP), and the Foundation for Strategic Research in Paris. His fields of expertise include NATO's policy and adaptation, the European Union Common Security and Defence Policy (CSDP), NATO-EU relations, the politics of crisis management, UN peace operations, and French security and defense policy. He has published six books and more than 100 articles or book chapters. His most recent book is *French Interventions in Africa: Reluctant Multilateralism* (Routledge, 2020), co-edited with Stefano Recchia.



### **Col. Trevor Teller**

*Canadian Army Visiting Defence Fellow, CIDP*

Colonel Teller was born and raised in Lethbridge, Alberta, and joined the Canadian Armed Forces in 1990. Upon completion of pilot training in 1994 he was posted to 417 Combat Support Squadron in Cold Lake, Alberta where he flew the CH118 Iroquois for one year before it was retired and replaced by the CH146 Griffon. In 2000 he posted to 408 Tactical Helicopter Squadron; during his time there he deployed to Bosnia-Herzegovina on Roto 8 and 13, as well as to Southern Alberta for the G8 Summit in 2002. Promoted to Major in 2004, he posted to 1 Canadian Air Division as the CH146 Airworthiness Desk Officer. After two years in the headquarters he posted back to 408 Squadron in the summer of 2006. This second tour at 408 included employment as the Flight Commander for the initial deployment of the CH146 into the Afghanistan theatre of operations in the fall of 2008. Following his return from overseas he was employed as the Deputy Commanding Officer and Acting Commanding Officer until leaving the squadron in 2010. In 2012, after spending a year at each the Royal Military College of Canada (RMC) Kingston and the Canadian Forces College, he was promoted and posted to 1 Wing Headquarters, Kingston as the A3/Wing Operations Officer. In 2013 he was appointed as the 1 Wing Chief of Staff, a position he held for two years. Lieutenant-Colonel Teller assumed command of 408 Tactical Helicopter Squadron and returned to active flying duty in July of 2015, a position held until the summer of 2017. Following six months of second language training post-command, he deployed to Kuwait as the Air Task Force - Iraq Commander from July 2018 to March 2019. Following his return home and promotion in July 2019, he was appointed as the Director of Western Hemisphere Policy within the Department of National Defence Policy Group. Col Teller joined the Queens University Visiting Defence Fellow Program for the 2021-22 academic year.



### **Dr. Leah West**

*Deputy Director, NPSIA - Carleton*

Dr. Leah West is an Assistant Professor of International Affairs at the Norman Paterson School of International Affairs at Carleton University.

Leah practices, studies and publishes in the field of national security law. She completed her SJD at the University of Toronto Faculty of Law in 2020; her research explored the application of criminal, constitutional and international law to state conduct in cyberspace. Leah regularly lectures and engages with the media on her areas of research interest. She is also the National Administrator of the Canadian National Rounds of the Phillip C Jessup International Law Moot, and serves as Counsel with Friedman Mansour LLP.

Leah previously served as Counsel with the Department of Justice in the National Security Litigation and Advisory Group where she appeared before the Federal Court in designated proceedings and the Security Intelligence Review Committee. Before being called to the Ontario Bar in 2016, Leah clerked for the Honourable Justice Mosley of the Federal Court of Canada. Prior to attending law school, Leah served in the Canadian Armed Forces for ten years as an Armoured Officer; she deployed to Afghanistan in 2010.



## **MGen Michael Wright**

*Commander, Canadian Forces Intelligence Command (CFINTCOM)*

Born and raised in Southern Ontario, Major-General Wright enrolled in the Canadian Armed Forces in 1990 and joined Princess Patricia's Canadian Light Infantry (PPCLI) in 1994. He has served in all three Canadian Mechanized Brigade Groups and deployed on operations with all three Regular Force infantry regiments. He spent 11 years with 2 PPCLI in Winnipeg and Shilo, commanding at the platoon, company and battalion level. He also served three years with the Second Battalion of the Royal 22e Regiment. He commanded 2 CMBG from 2017-2018. He was appointed Commander CFINTCOM and Chief of Defence Intelligence in June 2021.

Operationally he has deployed to Bosnia, Afghanistan, and the Middle East, and served on domestic operations in support of the 2010 Winter Olympics and the 2011 Manitoba floods. He was awarded the Medal of Military Valour and the Meritorious Service Medal as a rifle company commander serving with the First Battalion of the Royal Canadian Regiment Battle Group in Kandahar Province in 2006-07. From May 2020 to May 2021 he commanded Joint Task Force Impact and Task Force Central, the CAF missions to enhance stability in the Middle East.

Major-General Wright has served in staff positions as the Chief of Staff of CFINTCOM, J3 of the Canadian Joint Operations Command, Executive Assistant to the Chief of the Defence Staff, Chief of Staff and G3 of 1 CMBG, as well as positions at the Canadian Army Headquarters and the Canadian Forces Joint Headquarters. He also served as the PPCLI Regimental Colonel from 2014 to 2016. Upon his promotion to Brigadier-General, he was posted to Canadian Forces Intelligence Command as the chief of staff.

Major-General Wright holds an Honours Degree in History and Political Science and a Masters of Defence Studies from RMC, is a graduate of the National Security Programme, and has completed the Joint Force Land Component Commander Course at the US Army War College and the Near East South Asia Senior Executive Seminar.